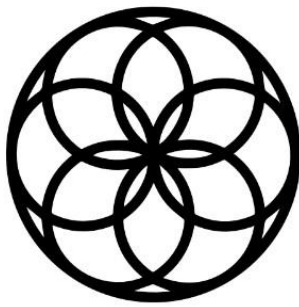


Alternative Study Guide

for the Science and Business Management Master programme
by Business for Life - SBM Students Association



BUSINESS FOR LIFE

Find us on:



August 2020

Alternative Study Guide for the SBM master programme

Welcome first-year SBM'ers ! First of all, congratulations on joining the master Science and Business Management (SBM). We know the studyguide of the Graduate School of Life Sciences (GSLs) you are now part of contains A LOT of information, but not everything applies to SBM students. Therefore, we have made an overview of the programme's structure and highlighted the things that are important to you. This is the alternative study guide of SBM providing an overview of all SBM specific information. You can also find everything in the official study guide of Life sciences (<http://studyguidelifesciences.nl/>).

Keep in mind that this is an alternative study guide made by students for students. If you think something is unclear or wish to send us feedback, please contact us at bfl.utrecht@gmail.com.

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Business for Life

Business for Life is the study association of the SBM master, composed of students from the different active cohorts. The current committee is composed of :

Florian Borel (Cohort 35)
Raul de la Cerda Montiel (Cohort 35)
Christa Rohof (Cohort 36)
Maarten Schreuder (Cohort 36)
George Strigkos (Cohort 36)
Vera Van Wallene (Cohort 37)
Alexandra Schanz (Cohort 37)
Youp van der Linden (Cohort 37)

With this initiative, we want to create more cohesion between the different cohorts and create an elaborate, both professional and social network of SBM students. Our focus is on three significant elements: information distribution, professional events (“SBM Talks”) and social activities.

You can always join us at : bfl.utrecht@gmail.com

Information distribution

We believe that the information provided by the university can sometimes be overwhelming and unclear. In this perspective, we strive to smoothen communication issues by relying on the experience of students that already went through parts of the master. Furthermore, we have made this alternative study guide as an extra tool to find your way around the abundance of information. You can also always contact us for any questions related or not to the programme.

SBM Talks

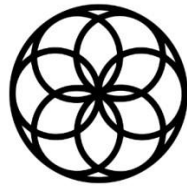
SBM Talks host inspiring guest speakers from diverse backgrounds and professional occupations, which combine business and science in their profession. Similar to *TED Talks*, they provide an insight into the career of the guest speaker and are mainly casual meetings with an opportunity to build your network. SBM Talks can also count as (business) seminars that you will need for ECTS, more information on this will follow.

Social events

We organise social events to provide opportunities for SBM students to meet and interact, such as the introduction day, *borrels* and pub quizzes amongst others. We hope that by organising social events, SBM students will form more network connections and have an even better time at the Utrecht University.

If you would like to join Business for Life, want to organise an event or have other suggestions you would like to share, please contact us at bfl.utrecht@gmail.com or message us on Facebook BFL <https://www.facebook.com/bfl.utrecht>

There is also an SBM Facebook page: <https://www.facebook.com/groups/1901664490061106/>



BUSINESS FOR LIFE

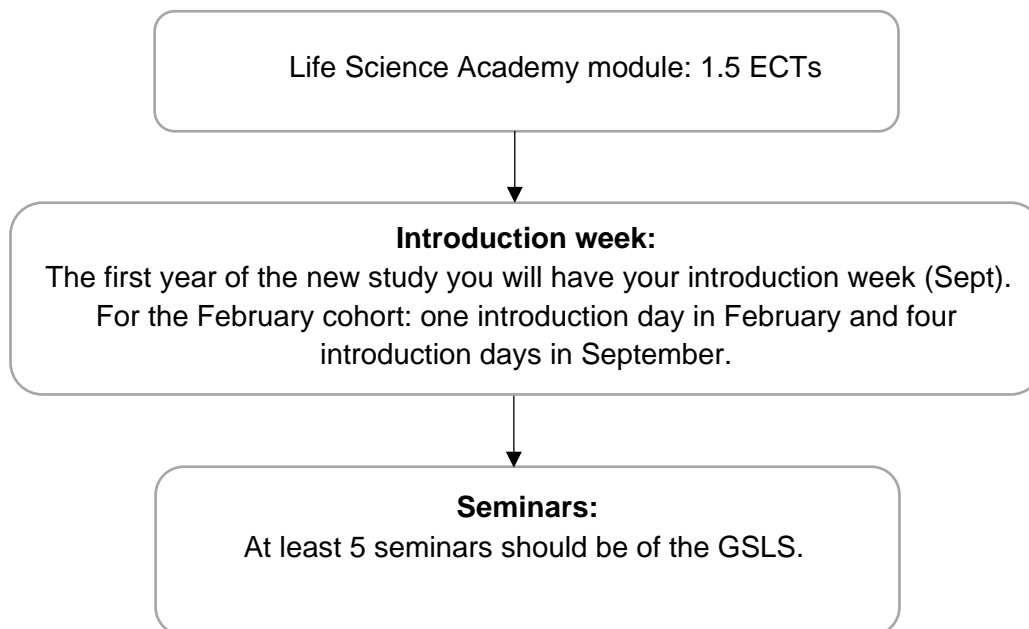
First-year of SBM - Science

We know that you all can not wait to start with the business part of the programme, but as we chose to do both, science and business, you will start with the science year first. What is essential to know : **YOU** organise all the elements in the first year of your SBM program. So, you will have to arrange an internship yourself and apply for the course(s) **ON TIME**. When and what is up to you.

To be able to start the second year, you have to complete:

1. **Life Science Academy module : Introduction week Life Sciences + 7 seminars + Navigating Towards Personal Excellence (1.5 ECTS)**
2. **Major research internship (51 ECTS)**
3. **Introduction, return meetings and essay (IRME) (2.5 ECTS)**
4. **Theoretical course(s) (5 ECTS)**

1. Introduction week Life Sciences + 7 seminars.



The introduction of Life Science is a 1.5 ECTS course consisting of three parts.

Part I: Introduction week

This introduction takes place in the first week of the new study year (September) and is obligatory. This applies to both the February and September cohorts (a cohort is the group of students that started at the same time with SBM). So, if you start in February, you have to attend this introduction week the following September. Keep this in mind while planning your experiments at your internship and/or your courses since most students that start in February cohort are already doing their internship by then.

The *February cohort* students start in February with one introduction day. In addition, the February cohort is obliged to be present during the introduction week in September.

The GSLS will register your attendance each day and each presentation. Failing to attend any component of the Introduction Week will result in having to retake the introduction week the next year. If you cannot attend a part of the week, let them know beforehand, and with a reasonable explanation they will allow you to "retake" the part that you missed by writing a report.

Part II: Navigation Towards Personal Excellence (NTPE)

NTPE expands on the information about profiles, valorisation, and experiences of alumni during ILS with 3 workshops and reflection days and is organised separately by each individual Master's programme:

1. Study Crafting (Year 1)
2. Envisioning Your Future (Year 1)
3. Off You Go! (Year 2)

Participation is mandatory and attendance will be monitored by the programme coordinator during each workshop.

Part III: Seminars

To complete your master Science and Business Management, you need to attend 7 seminars. You can do this during the whole period of your masters (so it is not compulsory to finish this in your first science year, though very advised to do so). From these 7 seminars, at least 5 have to be life science seminars organised by GSLS. You do not have to register for the life science seminars, however you have to sign an attendance form at the start of the seminar to validate it for your credits. Here you can find the information:

<http://studyguidelifesciences.nl/seminars>.

The master Science and Business Management allows us to follow two business seminars (which makes 7 in total: 5+2), for these business seminars you have to register in advance. However, if you want to follow 7 seminars of life sciences (by GSLS) that is fine too. But you are only allowed to follow a maximum of 2 business seminars (SBM talks, research group symposia or seminars). You can find the business seminars here: <http://www.uu.nl/en/organisation/utrecht-university-school-of-economics-use/research/seminar-series>. Check if you have to register to these seminars and also do not forget to ask the coordinator for permission. The SBM Talks provided by Business for Life are also allowed as a business seminar. Information around these talks will be provided through Facebook ([BfL page](#)) and email (through the coordinator).

If you are doing your internship at research groups that also organise symposia or seminars, you can ask the coordinator (coordinator.sbm@uu.nl) for permission to use these events as seminars.

There is an exception for Science and Business management students that are not from the life science faculty and who have obtained a bachelor's degree in physics, chemistry, informatics or

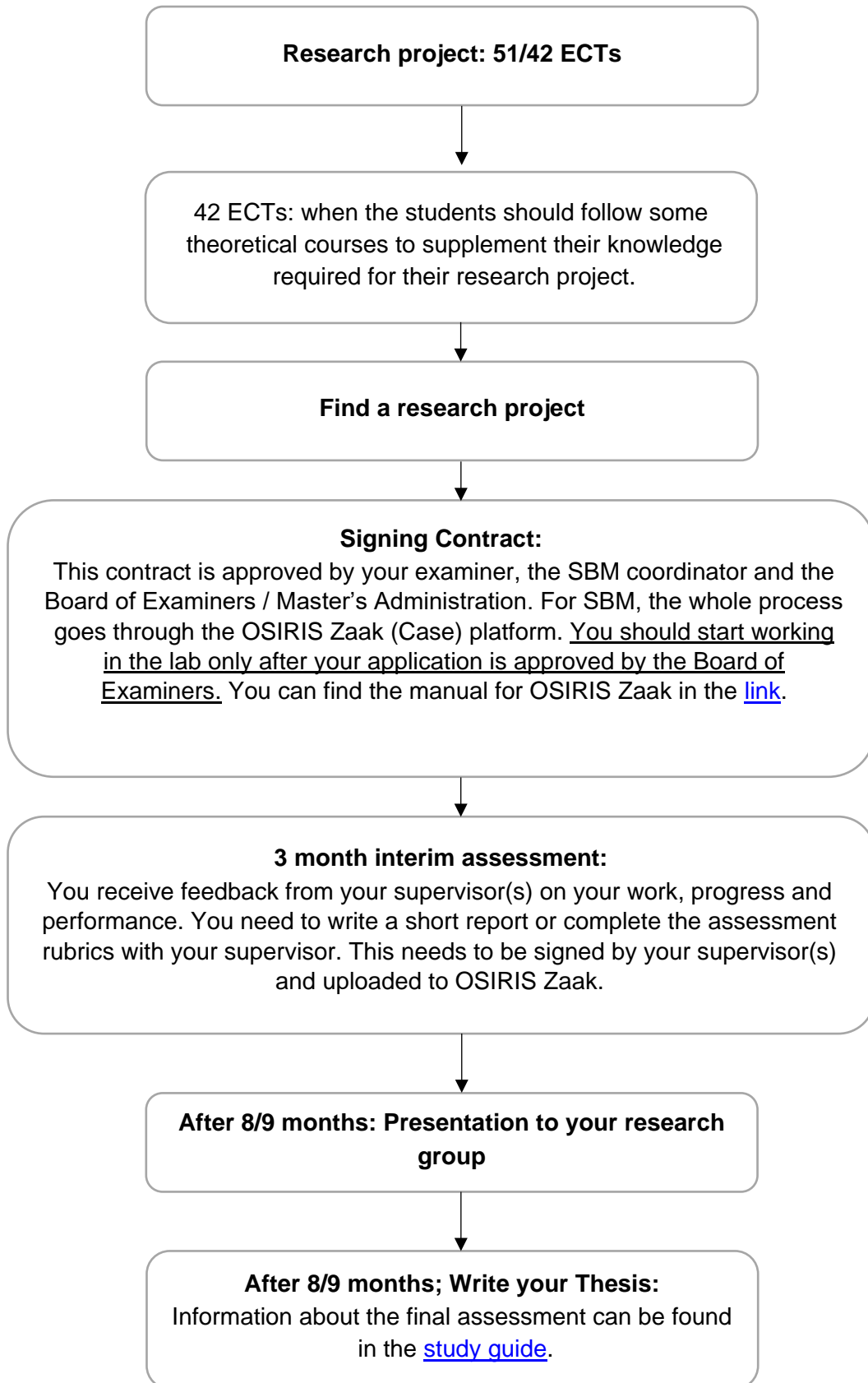
mathematics. These students need to attend only two life science seminars. Seminars, organised by the natural science faculty, can count as a replacement, when the coordinator approves them. So, send an email to the coordinator if you would like to follow one of these seminars. (coordinator.sbm@uu.nl).

As a summarising assignment, you need to write a reflection about these seminars. The reflection should be minimal two and maximal 3 A4 (i.e. 1000 -1500 words). Send this reflection to your programme coordinator (coordinator.sbm@uu.nl).

1. Compose a tracklist of the LS seminars you attended, including the following information: Title + Name speaker, the title of the seminar, ((Official name conference + city)/(the official name of seminar/conference)), date.
2. Reflect on the seminars and describe the knowledge (insights and ideas) and skills you obtained during the seminar series. In this reflection, highlight the impact on your scientific insights, knowledge, ethics, integrity and / or soft skills. You do not need to use all seminars for the reflection.
3. Incorporate information of 2 or 3 seminars from your tracklist that are most memorable to you.
4. The challenge during this reflection is to connect knowledge or skills from the different seminars on your tracklist. Try to integrate something from your personal life, your perspective, or something you have recently read that you found remarkable and give your opinion about it.

More information about the exact assessment will be available once you are added to the life science academy community on blackboard.

2. Major Research Internship



Step 1: Finding a research internship (9 months)

The following is very important, so carefully read this! After you received an email that you are accepted in the SBM program, you should find your research internship yourself. We recommend you to do this **as soon as possible**. It would be a pity if you were to come in Utrecht in February or September and then discover last minute that you had to arrange your own internship. Naturally, you can also follow courses first but then make sure you apply on time (see the section above). We know that finding an internship can be hard... so here are some tips!

To find a proper research-internship, you first need to find a suitable research-group to apply for (preferably within the Utrecht University (UU) or Universitair Medisch Centrum Utrecht (UMCU)). But we recommend you to use your network! In the next link, all the UU professors from the beta science department can be found with their research field, expertise, email addresses and even a phone number:

<https://www.uu.nl/staff/>

Here is the link for different research groups at UU: <https://www.uu.nl/en/research/complex-systems-studies/about-us/our-partners>

Here is the link for different research groups at UMCU:

<http://www.umcutrecht.nl/en/Research> (Look under Research Programs)

You can always and ask professors politely if they have a subject for you. Make sure to tell them very clearly what you are looking for! You should make clear that it is a nine-month internship and which master programme you follow.

Step 2: Application form and procedure

Congratulations! You found an internship you like. SBM is one of the first Masters to start the pilot to have the application of their research project and business internship digitalised via Osiris. Now you have to complete the process through OSIRIS Zaak. You may find the instructions manual for OSIRIS Zaak at the [link](#).

For you, this means that after arranging your research project, the business internship you can register this via <https://osiris.uu.nl> under the tab 'Cases' ('Zaken' in Dutch). Here, you can also check the status of your application, submit your interim assessment and finalize your research project, business internship or writing assignment.

Before you can start your research internship, you need approval from the Board of Examiners. Officially this can take up to 6 weeks, but in practice, it should not take more than two weeks, (even in some cases it was a matter of a couple of days). That is one of the reasons why you need to arrange this in advance.

- Write a research-proposal on the application of OSIRIS Zaak.
- Your examiner and the SBM coordinator are notified to digitally approve the application. Since this is a relatively new procedure you may have to remind your supervisor or explain what the procedure is beforehand in a kind email. You may also email them the OSIRIS Zaak manual for examiners that you may find at the [link](#).
- When the General application form and the internship contract has been digitally approved by the supervisor and the SBM coordinator, the Board of Examiners has to approve your internship. You will receive an answer within two to six weeks after submitting the application via Osiris Zaak.

Step 3: Interim assessment

After 2 or 3 months, you and your daily supervisor evaluate your work so far in the form of an interim assessment. You can do this by letting your daily supervisor fill in the rubric research skills (<http://studyguidelifesciences.nl/research-project/interim-assessmentfeedback>). You may also meet with your supervisor(s) and discuss their feedback. You either let your supervisor fill in the research skill rubrics or you write a summary of the feedback meeting without using the rubrics. In either case, don't forget to let your examiner sign it if you are doing your internship at the UU or UMCU. However, if you do your internship externally, let your supervisor from the host institute sign it. You have to upload the approved interim assessment report in Osiris Zaak. Also, do not forget to send the feedback to your examiner from the university if you do your internship outside the UU/UMCU.

Step 4A: Presentation of your research project

In the final month of your research, you need to present your research project to your research-group. You also need to present your present to your second examiner. You can arrange this by either inviting the second examiner to attend the presentation you are giving to your research-group, or you can provide an additional presentation at the research group of your second examiner. Both examiners need to agree on your grade, so we recommend you to invite your second examiner to the presentation you are giving to your own research group.

Step 4B: Write your Thesis

You are almost done with your internship! But before celebrating this, you first have to write your report. We recommend you to finish your experiments within the first eight months of your internship so you can start writing the report full-time in the 9th month. This is, of course, only a tip. You may also start writing bits and pieces during your experiments; this saves time and thinking.

Step 5: The last forms

So now you are almost done. You only have to hand in a final form at the Board of Examiners. This form contains the following grades: end-presentation (10% of end-grade) and report/thesis (30% of end-grade) (graded by both supervisors) and practical work (60% of end-grade) (graded by your daily supervisor).

In addition to this evaluation form, an Ephorus handout (plagiarism check) and either the rubrics or a small motivation report from your supervisors must be included. From September 2020 onwards, new plagiarism software, Urkund, will be put into place.

Here is the link with all the information: <http://studyguidelifesciences.nl/research-project/finalassessment>. It describes all procedures pretty clearly, so check it out.

FAQ about the Research Internship:

To aid SBM students more specifically, we have made an overview containing answers to frequently asked questions by fellow SBM students.

Is it possible to attend your internship outside UU?

For SBM students, this is possible.

How do you arrange an internship outside UU?

First, contact the company or research-group where you desire to perform your internship. When you have made some arrangements, contact the UU coordinator and Anje de Graaf to inform them about your internship outside the UU/UMCU and ask their permission for it. They will check if the company has a large R&D department, as well as if your supervisor is a good professional researcher. Another essential thing to mention is, if you would like to do an internship at another university, it is only possible if that research group or topic is not at the UU. If UU has a similar research group, you first have to try to apply for an internship here at UU/UMCU.

How do you arrange your second assessor?

If you already found a group and a first supervisor probably he/she can suggest you someone from the group that can be your second examiner, so do not stress too much about this. The second examiner has to have at least a PhD and is working at UU or the UMCU.

The coordinator can help you by sending an email with links to possible research groups/companies offering research projects.

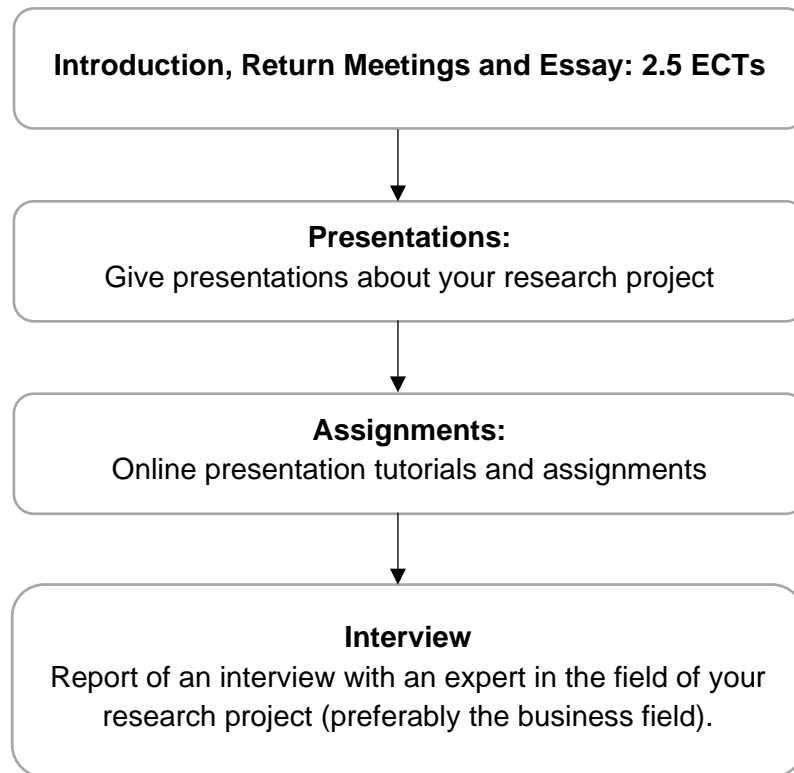
A few examples of Major Research projects (2019)

Which University or company?	Name of your research group/company	Short description of the research subject/title of your report	Duration (in months)
University Utrecht	Experimental Cardiology/Vascular Surgery	Working with a cell culture cell line and a drug treatment to find the treatment's effect on cardiovascular disease-related protein levels	9
University Utrecht	Regenerative Medicine, Department of Nephrology, UMCU	Cellular senescence and its relevance in angiogenesis	9
University Utrecht	Division of Pharmacoepidemiology and Clinical Pharmacology	Uncertainty in Health Technology Assessment (HTA) Guidelines review of HTA organisations around the world and retrospective comparative analysis of uncertainty conclusions on the added benefit of new drugs in HTA reports.	9
University Utrecht	Plant Ecophysiology	Investigating molecular mechanisms of two different Arabidopsis ecotypes with opposite strategies as a response to shade	12
University Utrecht	Biopharmaceutics department UU	Bringing CRISPR/CAS into T-cells with lipid nanoparticles to enhance the effectiveness of T-cell therapy. In cooperation with the Dutch Cancer Institute.	9
University Utrecht	Hubrecht Institute	Making labelled versions of a key protein in the assembly of nucleosomes in human cell lines	9
University Utrecht	CMI	Energy transfer to Eu ³⁺ to improve the LED lamps and produce a warmer light	9

University Utrecht	Molecular Plant Physiology group, Institute of environmental biology	Researching on a genetic engineering method for <i>Nostoc azollae</i>	11
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3. Introduction, return meetings and essay (IRME) (registered automatically)

NB. On blackboard, IRME is called: *Orientation on presentation and career*



Introduction, return meetings, and essay is a mandatory 2.5 ECTS course. This course consists of different parts. You should fulfil three assignments throughout your first year to be able to pass the IRME course:

- Participate and complete in the online module on blackboard. You will receive a notification about this.
- Give two presentations, called Presentation A and B, about your internship to fellow students and hand in the slides of your presentation on blackboard. You will receive a notification about this.
- Conduct and hand in the report of an interview with an expert in the business field related to your major internship project. For further details, you can find the information on blackboard in the IRME map. You have to do this yourself; you will not get a reminder. The interview should be finished and incorporated in your Presentation B.

4. Theoretical course

To complete the first year, you have to earn a minimum of 5 ECTS by following one or more courses related to your program. You can choose between courses offered by other GSLS master programs or externally given courses. **In all cases, you first need to ask for permission from the SBM coordinator.** Note that it is not allowed to follow courses such as academic writing or English for Academic Purposes for credits. However, if you want to do either of these courses, you can do them on an extracurricular. They are not applicable for ECTS, but you can, of course, follow them in your spare time.

The link underneath directs you to all available GSLS courses throughout the year. Click on 'Download Electives' to open the excel file containing an overview of all courses with the corresponding date, duration, ECTS and associated master program. <http://studyguidelifesciences.nl/general-elective-courses>

There are not many 5 ECTS courses available. **Tip:** *Biotechnology and the societal challenge* (B-MSBBSC) is a course that is worth 5 ECTS. This course is quite popular for SBM students and can be an excellent way to get to know your fellow SBM students. It is typically thought in the three weeks of September, giving you more time to arrange an internship.

Second year - Business

Hurray, you have survived your first year of SBM! Now onwards to your second year, finally some business classes, some workshops and a great (hopefully paid) internship in the business world. This chapter summarizes what you might encounter and what you can expect.

Your second year consists of two major parts: FBE and Business internship.

FBE (33 ECTS)	Business internship (27 ECTS)
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1. Fundamentals of Business and Economics (FBE)

FBE is the package of business courses we have all been waiting for! The FBE program is divided into three blocks of about 6/7 weeks each. In each period, you will get two business courses of 5 ECTS, and a smaller course of 3 ECTS in the second and third block, namely Business research and analytics. Grades are given for exams, papers, presentations and essays. You will be automatically registered in these courses.

Next to these courses, there will also be a few company workshops that are obligatory to attend. The duration of the individual workshop is mostly one afternoon. You will receive an email from the FBE coordinator with information on your schedule and books before you start the FBE program. NB. Due to the new COVID-19 regulations this might be subjected to change.

First block	Second block	Third block
Strategic Management and Innovation (5)	Operations Management (5)	International Business (5)
Financial Management (5)	Marketing (5)	Entrepreneurship (5)
	Business research and analytics (3)	

Courses:

The FBE coordinators continuously improve the courses, the descriptions here given date from September 2020. Every half-year, teachers, course order, books and schedule can change in FBE. The information presented here is a guideline, always follow the most recent information provided by the teacher and blackboard. For every course, you will receive a course manual stating precisely what is expected from you as a student.

Textbooks (*might change every half year, so do not purchase before you receive the final book list!*)

Block 1

Strategic Management

Schilling, M. A. Strategic management of technological innovation. Tata McGraw-Hill Education

Financial Management

Atrill, P. Management accounting for decision-makers, Pearson Education

Block 2

Marketing

Fahy, J. and Jobber, D (2015). Foundations of Marketing, McGraw-Hill Education.

Operations Management

Krajewski, L. J., Malhotra, M. K., and Ritzman, L. P. (2018). Operations Management: Processes and Supply Chains, Pearson Education

Business research and analytics

No mandatory textbook.

Block 3

International Business

Verbeke, Alain (2013), International Business Strategy: Rethinking Foundations of Global Corporate Success, Cambridge University Press

Entrepreneurship

Ries, Eric (2011). The Lean Startup: How Constant Innovation Creates Radically Successful Businesses. New York, Crown Publishing Group (1st edition).

Rules and Regulations:

- Class attendance is compulsory to pass the courses,
- ECTS are awarded on a per course basis,
- For each course, you need to achieve at least a 5.5 (on a scale of 1-10) to pass the course,
- Some FBE courses allow a minimum of 5.0 for an assignment or exam as long as your final grade is a 5.5 or higher. Since professors use different rules, it's advisable to ask your professor at the beginning of each course,
- There is no time for re-exams scheduled in the FBE program. If you fail a course, you will need to arrange a resit exam with the professor or retake the exam in the next FBE cohort. Keep in mind that a retake will double your workload as the SBM program continues.
- Each FBE grade is constructed by a combination of assignments such as a final exam, papers and presentations. Consult each course manual provided to you at the beginning of each course for more information.
- The written exam is always an individual assignment while papers and presentations are mostly group assignments
- All group members receive the same grade. If one of your co-workers is not contributing, we advise you to confront the person at an early stage of the project. If his/her behaviour is not changing, you can contact your professor for moderation.
- There might be a minimum grade you need to achieve on certain elements. Each professor will outline the rules for the particular FBE course in the course outline.

2. Business Internship

After completing the FBE program, it is time to take your new knowledge to the test. During a business internship, you will learn to apply the new theory you have learned.

The business internship must take at least 19 weeks (27 ECTS), and you will need to write a business thesis in this time as well. Many students take longer on completing their internship and thesis, so keep that in the back of your head. The final grade for this internship is based on the thesis (70%), the process (20%) and the final presentation (10%). These needs all to be graded by your daily supervisor in the company and the UU supervisor.

For questions around your internship, you can contact Dr. Hein Roelfsema (h.j.roelfsema@uu.nl)

One thing we want to emphasise is that companies sometimes try to let you work instead of doing an internship. This means that they may not give you time to write your thesis during working hours, unless you take care of this yourself, so don't forget to make this agreement with your host supervisor on beforehand!

Internship requirements:

- To be provided by a company or organization preferably related to SBM.
- At least 19 weeks, five days a week.
- Academic level thesis.
- Clear assignment/problem statement
- To be worked on independently
- Proper supervision and guidance from the internship provider
- Sufficient substance for writing a solid thesis (40-60 pages)

Before starting your search for an internship we recommend you to follow all FBE courses, by doing this, you find out which direction you like the most and then you can search for an internship that is more of your liking. Furthermore, do not forget that we also recommend you to attend all your seminars before starting the internship, especially if you are conducting it outside of the Netherlands.

Some examples of previously done internships are:

- Nederlands Vaccin Instituut: Cost calculations for the Unit of Quality Control of the NVI
- Novumed (Munich): Predicting factors of R&D activity in rare diseases
- Purac: From volume to value; Qualifying and quantifying customer value
- ISMS (Belgium): Assessment of the future of health care: a 'what if' scenario
- Microbais: Introduction of Monitor
- L'Oréal: Increasing the success of Matrix NL
- Siemens: Internal business case about offshore support structures
- Rabobank: Economic implications of a green economy
- L'Oréal: Marketing research of the black hair market in the Aldipress
- AkzoNobel: Market of antifog additives
- Ministerie EZ / TWA: Analysis of Dutch biomedical industry
- DSM: Market research for a biomedical coating
- Nyenrode Europe China Institute: Impact of China on Western car-part manufacturers
- Pontes Medical: Feedback device for lower extremity rehabilitation
- MTE: Technical and business research for MTE BV
- Baxter: Develop of a system for controlling the spending on facilities Baxter BV
- ORTEC (Australia): Transport integration Foodstuffs (Auckland)
- Stichting Urgenda Cooperatief: Business in solar energy with a proposal for a solar park on Texel.

Some more examples:

Name of company (Second/business internship)	Location of your internship	Duration (in months)	Comments from student
Eclipse Blinds	Inchinnan. Scotland	5	

Syngenta	Switzerland	6	Great money. Lots to learn
Teva pharmaceuticals	Amsterdam	6	
TNO	Zeist, Utrecht, Delft	7	
Xtend-Life	Christchurch, New Zealand	5.5	Market research
Catalyze	Amsterdam-Duivendrecht	6	Good working environment and got a job with ease here
Johnson & Johnson Medical	Amersfoort, NL	6	An excellent place to perform an internship if you are interested in how large companies operate

2B. Paperwork for starting a business internship

Information regarding the procedure for the application to a business internship will be provided by the FBE coordinator before the end of your FBE courses but the usual procedure is as follows :

1. Matching. Use the registration link to be provided to be matched to an academic supervisor. You state your interest, you do not need to have an internship yet! You will be matched on your interest.
2. Preapproval. When you have an internship proposal including prospective company supervisor, you can register for pre-approval by the internship supervisor.
3. Approval by board of examiners. After pre-approval by the internship coordinator you register in Osiris and are to be approved by the exam board.

The Board of Examiners has to approve your internship formally. You need to inform the Board of Examiners via Osiris Zaak (see the Osiris Zaak Student Manual). In Osiris Zaak you should fill in the Research Project form and upload the GSLS internship contract (for the contract form, see: <http://studyguidelifesciences.nl/documents>). If the company has its own internship contract, you should first let this document be approved by the university by sending it to the research project coordinator Iris Caris. You should upload her approval in Osiris Zaak as well. All the documents must be uploaded prior to the start of your internship. If you do your internship abroad, please register this separately in Osiris.

Final note

Good luck with your master's and enjoy your time at Utrecht University. Do not hesitate to contact BfL should you have any doubts or questions. We are looking forward to meeting you all!

Cheers,

BfL

SBM on social networks

You can find fellow students, alumni and teachers on multiple social media. This is a small summary of potentially useful social network pages you might want to become a part of.



Follow BFL to stay up to date on all activities provided by Business for Life.
<https://www.facebook.com/bfl.utrecht/>

Become part of our student network SBM students University Utrecht to contact fellow students:
<https://www.facebook.com/groups/1901664490061106/>



Follow us on [LinkedIn](#):



Utrecht University

Find more information about BfL on uu.nl.

Useful contact information

Here is an overview of some phone-numbers and email-addresses that might come in handy.

Name	Phone number	Email addresses	General information
Anje de Graaf (SBM coordinator)	030 253 9332	coordinator.sbm@uu.nl	Mon. Tues. Thurs. Fri. (Walking hours; Mon 15:00- 16:00)
Freek Appels (SBM interim coordinator)	030 253 3472	f.v.w.appels@uu.nl	
Toine van Hoof (Business Internship coordinator)		a.j.c.m.vanhoof@uu.nl	
Sjef Smeekens (Program leader)	030 253 3431	i.c.m.smeekens@uu.nl	
Hein Roelfsema (FBE course coordinator)	031624605542	h.j.roelfsema@uu.nl	Mon - Fri
Business for Life (SBM student association)		bfl.utrecht@gmail.com	
Life Science Representatives (LSR)		lsr@umcutrecht.nl	http://studyguidelifesciences.nl/organization/life-sciences-representatives
Career services		https://students.uu.nl/careerservices	Very useful for workshops, CV check and way more
Lauw Klaassen (GSLs Study Advisor)	030 253 4214	Studieadviseur.gsls-beta@uu.nl	Mon. Tues. Thurs. Fri.
Studievoorlichting	030 253 2670	studievoorlichting@uu.nl	
Lisbeth Achterberg (International office)	030 253 7315	Science.InternationalOffice@uu.nl	